I&I GROUP PUBLIC COMPANY LIMITED

INTERIM CONSOLIDATED AND SEPARATE FINANCIAL INFORMATION (UNAUDITED)

30 JUNE 2023

AUDITOR'S REPORT ON THE REVIEW OF THE INTERIM FINANCIAL INFORMATION

To the Shareholders and the Board of Directors of I&I Group Public Company Limited

I have reviewed the interim consolidated financial information of I&I Group Public Company Limited and its subsidiaries, and the interim separate financial information of I&I Group Public Company Limited. These comprise the consolidated and separate statements of financial position as at 30 June 2023, the related consolidated and separate statements of comprehensive income for the three-month and six-month periods then ended, the related consolidated and separate statements of changes in equity and cash flows for the six-month period then ended, and the condensed notes to the interim financial information. Management is responsible for the preparation and presentation of this interim consolidated and separate financial information in accordance with Thai Accounting Standard 34, "Interim Financial Reporting". My responsibility is to express a conclusion on this interim consolidated and separate financial information based on my review.

Scope of review

I conducted my review in accordance with the Thai Standard on Review Engagements 2410, "Review of interim financial information performed by the independent auditor of the entity". A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Thai Standards on Auditing and consequently does not enable me to obtain assurance that I would become aware of all significant matters that might be identified in an audit. Accordingly, I do not express an audit opinion.

Conclusion

Based on my review, nothing has come to my attention that causes me to believe that the accompanying interim consolidated and separate financial information is not prepared, in all material respects, in accordance with Thai Accounting Standard 34, "Interim Financial Reporting".

PricewaterhouseCoopers ABAS Ltd.

Rodjanart Banyatananusard Certified Public Accountant (Thailand) No. 8435 Bangkok 11 August 2023

		Consol	idated	Sepa	rate	
		financial in	formation	financial inf	ormation	
		Unaudited	Audited	Unaudited	Audited	
		30 June	31 December	30 June	31 December	
		2023	2022	2023	2022	
	Notes	Baht	Baht	Baht	Baht	
Assets						
Current assets						
Cash and cash equivalents		153,943,842	114,474,992	94,210,706	36,295,502	
Trade and other receivables, net	8	183,497,987	222,494,214	92,882,738	126,567,548	
Unbilled receivables	9.1	380,523,885	354,053,267	238,658,383	222,579,613	
Prepaid software license fees	10.1	70,549,824	77,933,781	35,102,723	50,394,581	
Short-term loans to related parties	22.3	2,700,000	-	20,700,000	17,633,910	
Other current assets		28,939,803	9,556,113	22,764,947	9,519,930	
Total current assets		820,155,341	778,512,367	504,319,497	462,991,084	
Non-current assets						
Deposits at bank used as collateral	11	96,800,500	64,048,750	82,096,750	51,500,250	
Investment in subsidiaries	12.1	-	-	604,440,541	281,930,680	
Investment in a joint venture	12.2	7,525,462	7,936,461	11,999,952	9,999,960	
Equipment, net	13	9,601,162	2,335,229	1,780,393	2,274,579	
Right-of-use assets, net	14	12,262,372	4,321,748	7,120,564	3,337,945	
Intangible assets, net	15	15,897,701	12,841,757	3,061,323	3,094,502	
Goodwill		552,580,133	251,715,393	-	-	
Deferred tax assets, net		29,802,849	4,940,813	20,524,747	2,127,795	
Other non-current assets		13,370,296	13,209,484	13,154,825	13,154,825	
Total non-current assets		737,840,475	361,349,635	744,179,095	367,420,536	
Total assets		1,557,995,816	1,139,862,002	1,248,498,592	830,411,620	

Director	Director	

		Consol	idated	Sepa	rate
		financial in	formation	financial infe	ormation
		Unaudited	Audited	Unaudited	Audited
		30 June	31 December	30 June	31 December
		2023	2022	2023	2022
	Notes	Baht	Baht	Baht	Baht
Liabilities and equity					
Current liabilities					
Trade and other payables	16	169,268,195	172,816,067	94,630,364	84,337,756
Short-term loans from financial institutions	17	280,815,000	155,794,000	251,400,000	135,000,000
Current portion of deferred income	10.2	171,232,378	130,487,583	119,666,787	88,186,689
Current portion of payable for acquisition of					
investment in a subsidiary	7	-	4,800,000	-	4,800,000
Current portion of lease liabilities	18	6,096,420	1,374,643	3,600,474	1,163,737
Corporate income tax payable		1,042,343	6,178,658	-	-
Derivative liabilities	7	134,704	3,500,378	134,704	3,500,378
Other current liabilities	19	33,561,700	16,350,156	6,679,760	7,917,591
Total current liabilities		662,150,740	491,301,485	476,112,089	324,906,151
Non-current liabilities					
Payable for acquisition of					
investment in a subsidiary	7	17,128,970	16,678,312	17,128,970	16,678,312
Lease liabilities	18	5,882,899	2,518,857	3,434,363	2,009,780
Deferred income	10.2	2,003,984	1,331,883	-	-
Employee benefit obligations		34,442,278	26,024,754	10,307,528	8,447,359
Total non-current liabilities		59,458,131	46,553,806	30,870,861	27,135,451
Total liabilities		721,608,871	537,855,291	506,982,950	352,041,602

		Conso	lidated	Separate		
		financial ir	nformation	financial inf	ormation	
		Unaudited	Audited	Unaudited	Audited	
		30 June	31 December	30 June	31 December	
		2023	2022	2023	2022	
	Note	Baht	Baht	Baht	Baht	
Liabilities and equity (continued)						
Equity						
Share capital	21					
Authorised share capital						
Ordinary shares, 113,723,684 shares						
at par value of Baht 0.50 each		56,861,842	56,861,842	56,861,842	56,861,842	
Issued and paid-up share capital Ordinary shares, 108,724,244 shares paid up at Baht 0.50 each (31 December 2022 : Ordinary shares, 100,000,000 shares						
paid up at Baht 0.50 each)		54,362,122	50,000,000	54,362,122	50,000,000	
Premium on paid-up capital	21	687,745,659	384,580,000	687,745,659	384,580,000	
Retained earnings (deficits)						
Appropriated - legal reserve		5,686,184	5,686,184	5,686,184	5,686,184	
Unappropriated		71,788,173	159,123,762	(6,278,323)	38,103,834	
Equity attributable to owners of the parent Non-controlling interests		819,582,138 16,804,807	599,389,946 2,616,765	741,515,642 -	478,370,018 -	
Total equity		836,386,945	602,006,711	741,515,642	478,370,018	
Total liabilities and equity		1,557,995,816	1,139,862,002	1,248,498,592	830,411,620	

		Consol	idated	Sepa	Separate		
		financial in	nformation	financial in	formation		
		2023	2022	2023	2022		
	Notes	Baht	Baht	Baht	Baht		
Revenues							
Revenue from subscription and license support		98,133,310	80,248,081	72,104,989	60,501,701		
Revenue from rendering of services		107,472,052	144,958,606	27,736,475	75,555,991		
Revenue from sales of rights to use							
software license and computer hardware		4,649,915	8,103,889	-	-		
Dividend income from a subsidiary	22.1	-	-	13,684,836	-		
Other income		1,900,542	1,841,515	2,311,931	3,318,372		
Total revenues		212,155,819	235,152,091	115,838,231	139,376,064		
Expenses							
Cost of subscription and license support		84,205,466	70,118,169	66,176,891	55,675,371		
Cost of rendering of services		148,749,072	99,919,697	63,104,345	53,896,510		
Cost of sales of rights to use software license							
software license and computer hardware		3,583,333	6,498,771	-	-		
Selling expenses		12,685,944	10,287,286	7,889,677	5,726,500		
Administrative expenses		24,739,577	16,561,018	11,605,979	12,918,788		
(Gain) from measurement of financial instruments		(2,821,775)	-	(2,821,775)	-		
Share of loss from investment in a joint venture		1,506,148	624,351	-			
Total expenses		272,647,765	204,009,292	145,955,117	128,217,169		
Profit (loss) before finance costs and income tax		(60,491,946)	31,142,799	(30,116,886)	11,158,895		
Finance costs		(3,444,358)	(440,619)	(3,108,945)	(445,010)		
Due 64 (Lana) hafana in anna 4an	•				_		
Profit (loss) before income tax	20	(63,936,304)	30,702,180	(33,225,831)	10,713,885		
Income tax	20	12,857,297	(6,352,455)	9,593,494	(2,026,160)		
Profit (loss) for the period		(51,079,007)	24,349,725	(23,632,337)	8,687,725		
Other comprehensive income (expense), net of tax				-			
Total comprehensive income (expense) for the peri	iod	(51,079,007)	24,349,725	(23,632,337)	8,687,725		
Profit (loss) attributable to:							
Owners of the parent		(53,900,250)	23,750,176	(23,632,337)	8,687,725		
Non-controlling interests		2,821,243	599,549	-			
		(51,079,007)	24,349,725	(23,632,337)	8,687,725		
Total comprehensive income (expense) attributable	e to:						
Owners of the parent		(53,900,250)	23,750,176	(23,632,337)	8,687,725		
Non-controlling interests		2,821,243	599,549	(==,30=,001)	-,00.,.20		
Ü	,	(51,079,007)	24,349,725	(23,632,337)	8,687,725		
	•						
Earnings (loss) per share							
Basic earnings (loss) per share	5	(0.50)	0.24	(0.22)	0.09		

		Consolidated		Separate		
	_	financial in	formation	financial info	ormation	
	•	2023	2022	2023	2022	
	Notes	Baht	Baht	Baht	Baht	
Revenues						
Revenue from subscription and license support		191,275,364	150,557,888	141,746,820	115,565,810	
Revenue from rendering of services		261,422,097	283,595,303	62,356,097	140,909,916	
Revenue from sales of rights to use						
software license and computer hardware		5,333,915	18,225,117	-	-	
Dividend income from a subsidiary	22.1	-	-	28,684,386	-	
Other income		7,322,957	5,396,951	8,565,795	7,942,162	
Total revenues		465,354,333	457,775,259	241,353,098	264,417,888	
Expenses						
Cost of subscription and license support		164,143,776	129,831,326	128,594,427	104,077,188	
Cost of rendering of services		305,761,027	193,274,330	123,984,340	106,642,902	
Cost of sales of rights to use software license						
software license and computer hardware		4,225,525	14,282,470	-	-	
Selling expenses		24,439,503	20,654,015	15,226,655	11,336,572	
Administrative expenses		61,664,104	31,943,056	34,700,328	24,756,278	
(Gain) from measurement of financial instruments		(3,365,674)	-	(3,365,674)	-	
Share of loss from investment in a joint venture	12.2	2,410,991	842,966	-	_	
Total expenses		559,279,252	390,828,163	299,140,076	246,812,940	
Profit (loss) before finance costs and income tax		(93,924,919)	66,947,096	(57,786,978)	17,604,948	
Finance costs		(5,518,642)	(800,343)	(4,992,131)	(794,973)	
Profit (loss) before income tax		(99,443,561)	66,146,753	(62,779,109)	16,809,975	
Income tax	20	19,912,100	(13,208,229)	18,396,952	(3,235,265)	
Profit (loss) for the period		(79,531,461)	52,938,524	(44,382,157)	13,574,710	
Other comprehensive income (expense), net of tax		-	-	(,002, . 0.)	-	
	•	(70.504.404)		(44.000.455)	10.551.510	
Total comprehensive income (expense) for the period	•	(79,531,461)	52,938,524	(44,382,157)	13,574,710	
Profit (loss) attributable to:						
Owners of the parent		(87,335,589)	51,240,750	(44,382,157)	13,574,710	
Non-controlling interests		7,804,128	1,697,774	-		
		(79,531,461)	52,938,524	(44,382,157)	13,574,710	
Total comprehensive income (expense) attributable to:						
Owners of the parent		(87,335,589)	51,240,750	(44,382,157)	13,574,710	
Non-controlling interests		7,804,128	1,697,774	-		
	:	(79,531,461)	52,938,524	(44,382,157)	13,574,710	
Earnings (loss) per share						
Basic earnings (loss) per share	5	(0.80)	0.51	(0.41)	0.14	
3 \		(7)		(- /		

Consolidated financial information (Unaudited)

			Attributa					
	•	Issued	_	Retained	earnings	_		
		and paid-up	Premium on	Appropriated -	_	Total owners	Non-controlling	
		share capital	paid-up capital	legal reserve	Unappropriated	of the parent	interests	Total equity
	Notes	Baht	Baht	Baht	Baht	Baht	Baht	Baht
Opening balance as at 1 January 2023		50,000,000	384,580,000	5,686,184	159,123,762	599,389,946	2,616,765	602,006,711
Changes in equity for the period								
Increase in share capital	21	4,362,122	303,165,659	-	-	307,527,781	-	307,527,781
Acquisition of a subsidiary	12.1	-	-	-	-	-	6,384,528	6,384,528
Dividends paid to non-controlling interests		-	-	-	-	-	(614)	(614)
Total comprehensive income (expense)		-	-	-	(87,335,589)	(87,335,589)	7,804,128	(79,531,461)
Closing balance as at 30 June 2023		54,362,122	687,745,659	5,686,184	71,788,173	819,582,138	16,804,807	836,386,945
	•							
Opening balance as at 1 January 2022		50,000,000	384,580,000	5,000,000	113,775,080	553,355,080	594,001	553,949,081
Changes in equity for the period								
Dividends		-	-	-	(40,000,000)	(40,000,000)	-	(40,000,000)
Total comprehensive income			<u> </u>	<u> </u>	51,240,750	51,240,750	1,697,774	52,938,524
Closing balance as at 30 June 2022		50,000,000	384,580,000	5,000,000	125,015,830	564,595,830	2,291,775	566,887,605

Separate financial information (Unaudited)

	Separate illianciai illiorination (Unauditeu)						
		Issued		Retained earn	ings (deficits)		
		and paid-up	Premium on	Appropriated -			
		share capital	paid-up capital	legal reserve	Unappropriated	Total equity	
	Note	Baht	Baht	Baht	Baht	Baht	
Opening balance as at 1 January 2023		50,000,000	384,580,000	5,686,184	38,103,834	478,370,018	
Changes in equity for the period							
Increase in share capital	21	4,362,122	303,165,659	-	-	307,527,781	
Total comprehensive expense			-	-	(44,382,157)	(44,382,157)	
Closing balance as at 30 June 2023		54,362,122	687,745,659	5,686,184	(6,278,323)	741,515,642	
Opening balance as at 1 January 2022 Changes in equity for the period		50,000,000	384,580,000	5,000,000	55,336,626	494,916,626	
Total comprehensive income			<u>-</u>		13,574,710	13,574,710	
Closing balance as at 30 June 2022		50,000,000	384,580,000	5,000,000	68,911,336	508,491,336	

		Conso	lidated	Sepa	rate
		financial in	nformation	financial inf	ormation
	•	2023	2022	2023	2022
	Notes	Baht	Baht	Baht	Baht
Cash flows from operating activities					
Profit (loss) before income tax		(99,443,561)	66,146,753	(62,779,109)	16,809,975
Adjustments for:					
Depreciation and amortisation	13,14,15	3,371,886	2,355,534	1,676,096	1,301,360
Finance costs		5,518,642	800,343	4,992,131	794,973
Interest income		(248,627)	(44,235)	(769,624)	(71,630)
Dividend income from a subsidiary	22.1	-	-	(28,684,386)	-
Employee benefit obligations		5,100,795	3,708,212	1,860,168	1,472,787
Unrealised gain on exchange rates		(425,661)	(1,077,017)	(350,531)	(828,770)
Unrealised gain from measurement					
of financial instruments		(3,365,674)	-	(3,365,674)	-
Share of loss from investment in a joint venture	12.2	2,410,991	842,966	-	
		(/)		(0= 100 000)	
Cash flows before changes in working capital		(87,081,209)	72,732,556	(87,420,929)	19,478,695
Changes in working capital			(== === ===)		()
Trade and other receivables		78,985,609	(55,557,600)	33,684,810	(38,802,974)
Unbilled receivables		(26,470,618)	(142,619,691)	(16,078,770)	(81,669,932)
Prepaid software license fees		7,383,957	(45,162,021)	15,291,858	(35,158,598)
Other current assets		3,556,109	(1,671,063)	1,104,024	(1,857,665)
Other non-current assets		(124,612)	(2,532,082)	-	(2,477,423)
Trade and other payable		(15,806,865)	19,615,076	10,292,608	16,507,612
Deferred income		40,716,896	87,472,306	31,480,098	76,265,664
Other current liabilities	-	(5,709,181)	435,608	(1,130,358)	1,050,168
Cash used in operations		(4,549,914)	(67,286,911)	(12,776,659)	(46,664,453)
Interest received		248,627	46,877	200,584	78,738
Income tax paid		(30,022,710)	(14,153,748)	(13,780,000)	(6,910,621)
					<u> </u>
Net cash used in operating activities		(34,323,997)	(81,393,782)	(26,356,075)	(53,496,336)

		Consoli	dated	Separate		
		financial in	formation	financial inf	ormation	
		2023	2022	2023	2022	
	Notes	Baht	Baht	Baht	Baht	
Cash flows from investing activities		(00.754.750)	(04 000 050)	(00 500 500)	(40.050.000)	
Net cash payment for deposit at bank used as collateral	22.4	(32,751,750)	(21,609,250)	(30,596,500)	(19,950,000)	
Dividend received from a subsidiary	22.1	(4.800.000)	-	28,684,386	-	
Payments for investment in a subsidiary	12.1	(4,800,000)	-	(19,800,000)	-	
Proceeds from acquisition of a subsidiary	12.1	8,957,950	-	(1,999,992)	-	
Payments for investment in a joint venture Proceeds from short-term loans to related parties	22.3	(1,999,992)	-	1,633,910	5,100,000	
·	22.3	(2,700,000)	-	(4,700,000)		
Payments for short-term loans to related parties	13	,	(124,420)	, , ,	(10,600,000)	
Payments for purchase of equipment	15	(5,231,380)	` '	(29,400)	(98,920)	
Payments for purchase of intangible assets	15	(3,341,639)	(194,805)		(27,638)	
Net cash used in investing activities		(41,866,811)	(21,928,475)	(26,807,596)	(25,576,558)	
Cash flow from financing activities						
Proceeds from short-term loans from financial insitutions	17	185,815,000	55,000,000	141,400,000	55,000,000	
Payments for short-term loans from financial insitutions	17	(60,794,000)	-	(25,000,000)	, , , -	
Proceeds from issue of ordianry shares	21	17,920	_	17,920	-	
Payments for lease liabilities	18	(1,837,287)	(737,984)	(1,185,219)	(638,061)	
Dividends paid to shareholders		-	(39,995,738)	-	(39,995,738)	
Dividends paid to non-controlling interests		(3,000,614)	-	_	-	
Interests paid		(4,967,022)	(147,042)	(4,504,357)	(141,672)	
Net cash generated from financing activities		115,233,997	14,119,236	110,728,344	14,224,529	
Net increase (decrease) in cash and cash equivalents		39,043,189	(89,203,021)	57,564,673	(64,848,365)	
Cash and cash equivalents at the beginning						
of the period		114,474,992	159,447,003	36,295,502	124,043,657	
Effect of exchange rate changes		425,661	127,494	350,531	(143,526)	
Cash and cash equivalents at the end of the period		153,943,842	70,371,476	94,210,706	59,051,766	
Supplemental cash flow information						
Non-cash transactions are as follows:						
Additional right-of-use assets under lease agreements	14	8,892,250	1,980,287	4,901,950	1,980,287	
Payable for acquisition of investment in a subsidiary						
at the end of period	7	17,128,970	21,176,532	17,128,970	21,176,532	
Dividend payable at the end of period	19	19,771,896	6,261	5,100	6,261	
Acquisition of a subsidiary by share issuance	12.1	307,509,861	-	307,509,861	-	

I&I Group Public Company Limited ("the Company") is a public limited company which is incorporated, domiciled in Thailand and listed on the Stock Exchange of Thailand. The address of the Company's registered office is 475, Siripinyo Building, 18th Floor, Unit 1801-1803, Si Ayutthaya Road, Thanon Phaya Thai, Ratchathewi, Bangkok 10400.

The principal business operations of the Company and its subsidiaries (together "the Group") are to provide consultation on computer systems, sales of subscription and support on computer software license and computer hardware, and provide services related to digital marketing.

The interim consolidated and separate financial information are presented in Thai Baht.

The interim consolidated and separate financial information were authorised for issue by the Board of Directors on 11 August 2023.

Basis of preparation

The interim consolidated and separated financial information has been prepared in accordance with Thai Accounting Standard 34, Interim Financial Reporting and other financial reporting requirements issued under the securities and Exchange Act.

The interim financial information should be read in conjunction with the annual financial statements for the year ended 31 December 2022.

An English version of these interim consolidated and separated financial information has been prepared from the interim financial information that is in the Thai language. In the event of a conflict or a difference in interpretation between the two languages, the Thai language interim financial information shall prevail.

The Group reclassified comparative figures to conform with the current period presentation of the Group as described below.

Statement of comprehensive income for the three-month period ended 30 June 2022.

	Consolidat	ted financial inf	ormation	Separate	financial infor	mation
	Previously reported Baht	Reclassified Baht	As reclassified Baht	Previously reported Baht	Reclassified Baht	As reclassified Baht
Administrative expenses Net gain on exchange rate	16,977,029 416,011	(416,011) (416,011)	16,561,018 -	13,085,126 166,338	(166,338) (166,338)	12,918,788

Statement of comprehensive income for the six-month period ended 30 June 2022.

•	Consolidat	ed financial inf	ormation	Separate financial information		
	Previously reported Baht	Reclassified Baht	As reclassified Baht	Previously reported Baht	Reclassified Baht	As reclassified Baht
Administrative expenses	32,848,162	(905,106)	31,943,056	25,379,904	(623,626)	24,756,278
Net gain on exchange rate	905,106	(905,106)	-	623,626	(623,626)	

Accounting policies

The accounting policies used in the preparation of the interim financial information are consistent with those used in the annual financial statements for the year ended 31 December 2022.

Commencing from 1 January 2023, the Group has adopted the revised financial reporting standards effective for annual periods beginning on or after 1 January 2023 and relevant to the Group. The adoption of these standards do not have significant impact on the Group.

The preparation of interim financial information requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

Basic earnings (loss) per share

Basic earnings (loss) per share is calculated by dividing the profit for the period attributable to the shareholders of the Company by the weighted average number of ordinary shares in issue during the period.

	Consol financial in		Separate financial information		
For the three-month periods ended 30 June	Unaudited 2023	Unaudited 2022	Unaudited 2023	Unaudited 2022	
Basic earnings (loss) per share Profit (loss) for the period attributable to owners					
of the Company (Baht) Weighted average number	(53,900,250)	23,750,176	(23,632,337)	8,687,725	
of ordinary shares outstanding (Shares)	108,724,244	100,000,000	108,724,244	100,000,000	
Basic earnings (loss) per share (Baht per share)	(0.50)	0.24	(0.22)	0.09	
	Consol financial ir		Sepa financial in		
For the six-month periods ended 30 June	Unaudited 2023	Unaudited 2022	Unaudited 2023	Unaudited 2022	
Basic earnings (loss) per share Profit (loss) for the period attributable to owners					
of the Company (Baht) Weighted average number	(87,335,589)	51,240,750	(44,382,157)	13,574,710	
of ordinary shares outstanding (Shares)	108,531,205	100,000,000	108,531,205	100,000,000	
Basic earnings (loss) per share (Baht per share)	(0.80)	0.51	(0.41)	0.14	

The Company does not have any potential dilutive ordinary shares in issue for the three-month and six-month periods ended 30 June 2023 and 2022. As a result, no diluted earnings per share was presented.

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker is Chief Executive Officer who is responsible for allocating resources and assessing performance of the operating segments. The chief operating decision maker uses a measure of segment's revenue and margin to assess the performance of the operating segments.

The Group has 4 segments which comprise Customer Relationship program (Salesforce), Enterprise Resource Planning program (Oracle), Consulting and digital strategy services and Outsourcing IT Staff.

Revenue from external customer reported to the committee are measured consistent with statement of comprehensive income.

Incomes and profits information by business segments for the three-month periods ended 30 June 2023 and 2022 are as follows:

	Consolidated financial information (Unaudited)											
		Relationship	Enterprise		Consulting	and digital	,	,				
		Salesforce) 2022	Planning prog	gram (Oracle) 2022	strategy s 2023	services 2022	Outsourcir 2023	ng IT Staff 2022	Elimina 2023	tions 2022	To:	<u>tal</u> 2022
	2023 Baht	Baht	Baht	Baht	Baht	Baht	Baht	Baht	2023 Baht	Baht	Baht	Baht
Revenue from subscription and license support Revenue from rendering of services Revenue from sales of rights to use	72,104,989 27,736,475	60,501,701 75,555,991	22,852,947 17,215,067	19,746,380 65,612,481	7,609,200	4,740,134	3,175,374 59,143,886	-	(4,232,576)	(950,000)	98,133,310 107,472,052	80,248,081 144,958,606
software license and computer hardware	-	-	4,649,915	8,103,889	-		-		-		4,649,915	8,103,889
Total revenues	99,841,464	136,057,692	44,717,929	93,462,750	7,609,200	4,740,134	62,319,260	-	(4,232,576)	(950,000)	210,255,277	233,310,576
Cost of subscription and license support Cost of rendering of services Cost of sales of rights to use	(66,176,891) (63,104,345)	(55,675,371) (53,896,510)	(18,028,575) (34,152,666)	(14,442,798) (44,998,900)	(6,654,304)	(1,974,287)	- (48,740,873)	-	3,903,116	950,000	(84,205,466) (148,749,072)	(70,118,169) (99,919,697)
software license and computer hardware Selling expenses Administrative expenses	- (7,889,677) (11,605,979)	(5,726,500) (12,918,788)	(3,579,304) (4,268,616) (7,447,209)	(6,498,771) (4,486,202) (5,896,740)	- (345,775) (1,277,009)	(74,584) (871,786)	(4,029) (181,876) (8,304,138)	- - -	- - 3,894,758	- - 3,126,296	(3,583,333) (12,685,944) (24,739,577)	(6,498,771) (10,287,286) (16,561,018)
Total expenses	(148,776,892)	(128,217,169)	(67,476,370)	(76,323,411)	(8,277,088)	(2,920,657)	(57,230,916)		7,797,874	4,076,296	(273,963,392)	(203,384,941)
Net profit (loss) from operation	(48,935,428)	7,840,523	(22,758,441)	17,139,339	(667,888)	1,819,477	5,088,344		3,565,298	3,126,296	(63,708,115)	29,925,635
Gross profit (loss) from operation (%)	(49)	6	(51)	18	(9)	38	8	-			(30)	13
Other income											1,900,542	1,841,515
Gain from measurement of financial instruments											2,821,775	-
Share of loss from investment in a joint venture											(1,506,148)	(624,351)
Profit (loss) before finance costs and											(60,491,946)	31,142,799
income tax Finance costs Income tax											(3,444,358) 12,857,297	(440,619) (6,352,455)
Profit (loss) for the period											(51,079,007)	24,349,725
Timing of revenue recognition												
At a point in time Over time	99,841,464	136,057,692	4,649,915 40,068,014	8,103,889 85,358,861	7,609,200	2,022,020 2,718,114	3,175,374 59,143,886		- (4,232,576)	(950,000)	7,825,289 202,429,988	10,125,909 223,184,667
Total revenue	99,841,464	136,057,692	44,717,929	93,462,750	7,609,200	4,740,134	62,319,260	_	(4,232,576)	(950,000)	210,255,277	233,310,576

Incomes and profits information by business segments for the six-month periods ended 30 June 2023 and 2022 are as follows:

	Consolidated financial information (Unaudited)											
		Relationship	Enterprise		Consulting	and digital	,	•				-
	program (S		Planning prog		strategy	services 2022	Outsourcii	ng IT Staff 2022	Elimina	tions 2022	To 2023	<u>2022</u>
	2023 Baht	2022 Baht	2023 Baht	2022 Baht	2023 Baht	Baht	2023 Baht	2022 Baht	2023 Baht	2022 Baht	2023 Baht	2022 Baht
Revenue from subscription and license support Revenue from rendering of services Revenue from sales of rights to use	141,746,820 62,356,097	115,565,810 140,909,916	46,148,899 55,141,278	34,992,078 132,784,837	24,241,005	11,650,550	3,379,645 123,916,293	:	(4,232,576)	(1,750,000)	191,275,364 261,422,097	150,557,888 283,595,303
software license and computer hardware	-	-	5,333,915	18,225,117	-	-	-	-	-	-	5,333,915	18,225,117
Total revenues	204,102,917	256,475,726	106,624,092	186,002,032	24,241,005	11,650,550	127,295,938	-	(4,232,576)	(1,750,000)	458,031,376	452,378,308
Cost of subscription and license support Cost of rendering of services Cost of sales of rights to use	(128,594,427) (123,984,340)	(104,077,188) (106,642,902)	(35,549,349) (75,890,185)	(25,754,138) (83,962,611)	(14,137,071)	- (4,418,817)	(95,652,547)	-	3,903,116	1,750,000	(164,143,776) (305,761,027)	(129,831,326) (193,274,330)
software license and computer hardware Selling expenses Administrative expenses	(15,226,655) (34,700,328)	- (11,336,572) (24,756,278)	(4,106,804) (7,941,832) (15,370,841)	(14,282,470) (9,118,655) (11,518,138)	(863,590) (2,798,762)	- (198,788) (1,727,193)	(118,721) (407,426) (16,576,007)	- - -	- - 7,781,834	- - 6,058,543	(4,225,525) (24,439,503) (61,664,104)	(14,282,470) (20,654,015) (31,943,056)
Total expenses	(302,505,750)	(246,812,940)	(138,859,011)	(144,636,002)	(17,799,423)	(6,344,798)	(112,754,701)	-	11,684,950	7,808,543	(560,233,935)	(389,985,197)
Net profit (loss) from operation	(98,402,833)	9,662,786	(32,234,919)	41,366,030	6,441,582	5,305,752	14,541,237	_	7,452,374	6,058,543	(102,202,559)	62,393,111
Gross profit (loss) from operation (%)	(48)	4	(30)	22	27	46	11	-			(22)	14
Other income Gain from measurement of											7,322,957	5,396,951
financial instruments Share of loss from investment in											3,365,674	-
a joint venture										_	(2,410,991)	(842,966)
Profit (loss) before finance costs and income tax											(93,924,919)	66,947,096
Finance costs Income tax											(5,518,642) 19,912,100	(800,343) (13,208,229)
Profit (loss) for the period										_	(79,531,461)	52,938,524
Timing of revenue recognition At a point in time Over time	- 204 402 047	-	5,333,915 101,290,177	18,225,117	1,043,849	2,387,058	204,271	-	(4.000.570)	(4.750.000)	6,582,035	20,612,175
Over unie	204,102,917	256,475,726	101,290,177	167,776,915	23,197,156	9,263,492	127,091,667	-	(4,232,576)	(1,750,000)	451,449,341	431,766,133
Total revenue	204,102,917	256,475,726	106,624,092	186,002,032	24,241,005	11,650,550	127,295,938	-	(4,232,576)	(1,750,000)	458,031,376	452,378,308

7 Fair value

The following table presents financial assets and liabilities that are measured at fair value in each level including fair value of financial assets and financial liabilities. The tables exclude financial assets and liabilities measured at amortised cost where their carrying value approximated fair value.

	Consolidated and Separate financial information (Unaudited)							
	Fair value level	Fair value through profit or loss Baht	Fair value through other comprehensive income Baht	Amortised	Total carrying value			
As at 30 June 2023 Non-current liabilities Derivative liabilities - Foreign exchange								
forward contract Payable for acquisition of	2	134,704	-	-	134,704			
investment in a subsidiary	3	17,128,970	-	-	17,128,970			
Total		17,263,674	-	_	17,263,674			
As at 31 December 2022 Current liabilities Current position of payable for acquisition of investment	3	4 900 000			4 900 000			
in a subsidiary Non-current liabilities Derivative liabilities - Foreign exchange	3	4,800,000	-	-	4,800,000			
forward contract Payable for acquisition of	2	3,500,378	-	-	3,500,378			
investment in a subsidiary	3	16,678,312	-	-	16,678,312			
Total		24,978,690	-	-	24,978,690			

The fair value hierarchy level 2 of derivatives is determined using forward exchange rates that are quoted in an active market

The fair value hierarchy level 3 of payable for acquisition of investment in a subsidiary is determined using the expected cash flows to be paid according to the conditions in the agreement and discounted by the rate obtained from observable market data.

Increasing the discount rate by 1% decreases the fair value of payable for acquisition of investment in a subsidiary by Baht 307,408. Decreasing the discount rate by 1% increases the fair value of payable for acquisition of investment in a subsidiary by Baht 317,965.

As at 30 June 2023 and 31 December 2022, financial assets and liabilities measured at amortised cost approximately to fair value.

8 Trade and other receivables, net

	Conso		Separate financial information		
As at	Unaudited 30 June 2023	Audited 31 December 2022	Unaudited 30 June 2023	Audited 31 December 2022	
	Baht	Baht	Baht	Baht	
Trade receivables, net - third parties Other receivables - third parties	111,350,138 2,539,891	163,415,752 4,035,978	62,485,914 1,048,458	103,962,970 2,950,214	
- related parties Accrued income - third parties - related parties	58,465,582 270.000	46,684,712 344.259	19,728,066 2,055,642	5,562 11,715,093 2,549,028	
Prepaid expenses	10,872,376	7,995,513	7,564,658	5,384,681	
Total	183,497,987	222,494,214	92,882,738	126,567,548	

Trade receivables can be analysed based on their aging as follows:

	Conso financial in		Separate financial information		
As at	Unaudited 30 June 2023 Baht	Audited 31 December 2022 Baht	Unaudited 30 June 2023 Baht	Audited 31 December 2022 Baht	
Within due Up to 3 months Between 3 - 6 months Between 6 - 12 months Over 12 months	48,050,353 20,803,219 32,460,055 9,536,821 606,084	116,529,921 40,180,668 6,141,273 563,890 106,394	13,480,920 11,674,166 32,085,555 5,245,273	71,951,130 25,870,567 6,141,273	
Less Allowance for expected credit loss	111,456,532 (106,394)	163,522,146 (106,394)	62,485,914 -	103,962,970	
Total	111,350,138	163,415,752	62,485,914	103,962,970	

9 Unbilled receivables and contract liabilities

9.1 Unbilled receivables

,	Consol financial ir		Separate financial information		
	Unaudited	Audited	Unaudited	Audited	
	30 June	31 December	30 June	31 December	
	2023	2022	2023	2022	
	Baht	Baht	Baht	Baht	
Recognition within one year	192,801,938	306,414,308	125,651,864	181,531,745	
Recognition more than one year	187,721,947	47,638,959	113,006,519	41,047,868	
Total	380,523,885	354,053,267	238,658,383	222,579,613	

9.2 Contract liabilities

Contract liabilities is classified as trade and other payables as disclosed in Note 16.

	Conso		Separate financial information		
	Unaudited 30 June 2023 Baht	Audited 31 December 2022 Baht	Unaudited 30 June 2023 Baht	Audited 31 December 2022 Baht	
Recognition within one year	(9,177,23	(14,890,829			
Recognition more than one year	0) (524,618)) (198,185)	(6,533,946) (493,137)	(7,008,362)	
Total	(9,701,848)	(15,089,014)	(7,027,083)	(7,008,362)	

As at 30 June 2023 and 31 December 2022, the Group has no outstanding retention.

10 Prepaid software license fees and deferred income

10.1 Prepaid software license fees

Movements of prepaid software license fee for the six-month period ended 30 June 2023 are as follows:

	Consolidated financial information	Separate financial information
	Baht	Baht
Opening book value (Audited) Additions during the period Recognised as cost of subscription and license support	77,933,781 156,531,169 (163,915,126)	50,394,581 113,272,166 (128,564,024)
Closing book value (Unaudited)	70,549,824	35,102,723

10.2 Deferred income

Movements of deferred income for the six-month period ended 30 June 2023 are as follows:

	Consolidated financial information Baht	Separate financial information Baht
Opening book value (Audited) Increased from business acquisition (Note 12.1) Additions during the period Recognised as revenue from subscription and license support Recognised as revenue from rendering of services	131,819,466 700,000 267,430,164 (187,895,718) (38,817,550)	88,186,689 - 179,749,805 (141,746,820) (6,522,887)
Closing book value (Unaudited)	173,236,362	119,666,787
Recognition as revenue within one year Recognition as revenue over one year	171,232,378 2,003,984	119,666,787
Total deferred income	173,236,362	119,666,787

11 Deposits at bank used as collateral

The Group and the Company had deposits at bank used as collateral as follows:

	Conso	lidated	Sepa	rate	
	financial in	nformation	financial information		
	Unaudited	Audited	Unaudited	Audited	
	30 June	31 December	30 June	31 December	
As at	2023	2022	2023	2022	
	Baht	Baht	Baht	Baht	
Deposits at bank used as collateral for:					
 Bank guarantees of services for customers Short-term loans from financial institutions 	19,596,500	19,350,000	12,246,500	12,000,000	
(Note 17)	73,953,750	41,448,500	66,600,000	36,250,000	
- Forward contract facilities	2,300,000	2,300,000	2,300,000	2,300,000	
- Service contracts with customers	950,250	950,250	950,250	950,250	
Total	96,800,500	64,048,750	82,096,750	51,500,250	

12 Investments in subsidiaries and a joint venture

	Consol financial in		Separate financial information		
As at	Unaudited 30 June 2023	Audited 31 December 2022	Unaudited 30 June 2023	Audited 31 December 2022	
	Baht	Baht	Baht	Baht	
Investment in subsidiaries	-	-	604,440,541	281,930,680	
Investment in a joint venture	7,525,462	7,936,461	11,999,952	9,999,960	
Total investments in subsidiaries and a joint venture	7,525,462	7,936,461	616.440.493	291.930.640	

12.1 Investment in subsidiaries

Movements of investments in subsidiaries for the six-month period ended 30 June 2023 are as follows:

	Separate financial information Investment at cost method Baht
Opening net book value (Audited) Additional investment	281,930,680 322,509,861
Closing net book value (Unaudited)	604,440,541

Significant changes in investments in subsidiaries during the six-month period ended 30 June 2023 are as follows:

ICE Consulting Co., Ltd.

ICE Consulting Co., Ltd. called for the additional paid-up share capital for 150,000 ordinary shares at Baht 100 per share, totaling Baht 15 million. The Company paid for the additional paid-up share capital on 6 February 2023.

Lansing Business Systems Co., Ltd.

On 5 January 2023, the Company entered into the business transfer agreement with Lansing Business Systems Co., Ltd. (Lansing) which its principal business operation is to provide services related to IT service to acquire 510,000 shares or 51% of the paid-up share capital, using the equity settlement from the Company's ordinary share of 8,723,684 shares. The Company transferred the Company's ordinary shares for the acquisition on 5 January 2023 and the Company registered the issued and paid-up share capital with the Ministry of Commerce on the same day.

The fair value of the Company's ordinary shares is Baht 35.25 per share, totaling Baht 307.51 million. As a result, Lansing Business Systems Co., Ltd. is a subsidiary of the Company because the Company has control over Lansing.

Expenses related to the acquisition of a subsidiary of Baht 3.4 million are recognised as administrative expenses in the statement of comprehensive income for the six-month period ended 30 June 2023.

Purchase consideration at acquisition date are as follow:

	Baht
Ordinary shares (fair value)	307,509,861
Total purchase consideration	307,509,861
Identifiable assets and liabilities acquired at the acquisition date are as follow.	
	Baht

	Dant
Cash and cash equivalents	8,957,950
Trade and other receivables	39,989,382
Other current and other non-current assets	2,375,194
Deferred tax assets, net	664,344
Equipment, net	3,095,993
Intangible assets, net	248,650
Right-of-use assets, net	824,475
Trade and other payables	(12,258,993)
Deferred income	(700,000)
Dividend payables	(22,766,796)
Other current liabilities	(3,254,355)
Employee benefit obligations	(3,316,727)
Lease liabilities	(829,468)
Total net identifiable assets	13,029,649
Non-controlling interest	(6,384,528)
Goodwill	300,864,740
Fair value of purchase consideration	307,509,861

The Group has been under the process of determining fair value of the net assets acquired of Lansing at acquisition date and is expected to be finalised within 12 months from the acquisition date, which was done in accordance with the measurement period of a business combination of TFRS 3, "Business Combinations".

Goodwill is caused by many factors such as efficiency from combining highly skilled workers, the economy of scale and assets that cannot be separately recognised, such as labor. Goodwill is not amortised but is tested for impairment annually.

The non-controlling interests in Lansing were recognised by using the non-controlling interests' proportionate share of the Lansing's net assets.

12.2 Investment in a joint venture

Movements of investments in a joint venture for the six-month period ended 30 June 2023 are as follows:

	Consolidated financial information (Investment at equity method)	Separate financial information (Investment at cost method)
	Baht	Baht
Opening net book value (Audited)	7,936,461	9,999,960
Additional investments	1,999,992	1,999,992
Share of loss from investment in a joint venture	(2,410,991)	-
Closing net book value (Unaudited)	7,525,462	11,999,952

During the six-month period ended 30 June 2023, I&I Venture Company Limited called for the additional paid-up share capital for 249,999 ordinary shares at Baht 8 per share, totaling Baht 1,999,992 million. The Company paid for the additional paid-up share capital on 30 March 2023.

13 Equipment, ne

Movements of equipment for the six-month period ended 30 June 2023 are as follows:

	Consolidated financial information Baht	Separate financial information Baht
Opening net book value (Audited) Increase from business acquisition (Note 12.1) Additions during the period Depreciation	2,335,229 3,095,993 5,231,380 (1,061,440)	2,274,579 - 29,400 (523,586)
Closing net book value (Unaudited)	9,601,162	1,780,393

14 Right-of-use assets, net

Movements of right-of-use assets for the six-month period ended 30 June 2023 are as follows:

	Consolidated financial information Baht	Separate financial information Baht
Opening net book value (Audited) Increase from business acquisition (Note 12.1) Additions during the period Depreciation	4,321,748 824,475 8,892,250 (1,776,101)	3,337,945 - 4,901,950 (1,119,331)
Closing net book value (Unaudited)	12,262,372	7,120,564

15 Intangible assets, net

Movements of intangible assets for the six-month period ended 30 June 2023 are as follows:

	Consolidated financial information			
	Software license Baht	Customer relationships Baht	Software under development Baht	Total Baht
Opening net book value (Audited) Increase from business acquisition (Note 12.1)	4,323,411 248,650	990,618	7,527,728 -	12,841,757 248,650
Additions during the period Amortisation	21,000 (381,942)	- (152,403)	3,320,639	3,341,639 (534,345)
Closing net book value (Unaudited)	4,211,119	838,215	10,848,367	15,897,701

	Separate financial information		
	Software	Software under	
	license	development	Total
	Baht	Baht	Baht
Opening net book value (Audited) Amortisation	473,152 (33,179)	2,621,350 -	3,094,502 (33,179)
Closing net book value (Unaudited)	439,973	2,621,350	3,061,323

16 Trade and other payables

	Consolidated financial information				
As at	Unaudited 30 June 2023 Baht	Audited 31 December 2022 Baht	Unaudited 30 June 2023 Baht	Audited 31 December 2022 Baht	
Trade payables - third parties Other payables - third parties - related parties	60,460,725 14,381,842	37,887,901 7,406,165	32,036,738 10,554,412 657,364	19,412,984 2,362,240 11,864	
Contract liabilities (Note 9.2) Accrued bonus	9,701,848 10,162,973	15,089,014 17,363,653	7,027,083 1,326,859	7,008,362 3,022,237	
Accrued service cost - third parties - related parties	70,226,857	89,025,743	31,532,560 7,832,307	45,563,319 3,116,705	
Accrued expenses - third parties - related parties	4,333,950	5,976,261 67,330	1,345,943 2,317,098	2,413,834 1,426,211	
Total	169,268,195	172,816,067	94,630,364	84,337,756	

17 Short-term loans from financial institutions

Movements of short-term loans from financial institutions for the six-month period ended 30 June 2023 are as follows:

	Consolidated financial information Baht	Separate financial information Baht
Opening net book value (Audited) Additions Repayments	155,794,000 185,815,000 (60,794,000)	135,000,000 141,400,000 (25,000,000)
Closing net book value (Unaudited)	280,815,000	251,400,000

Loans of the Company

As at 30 June 2023, the Company has short-term loans from financial institutions which were promissory notes, totaling Baht 251.40 million. The loans bear interest at the rate of MLR and MOR minus a certain percentage per annum and 4.00% to 4.50% per annum and shall be repaid within July to November 2023. The loans are guaranteed by ICE Consulting Company Limited (a subsidiary) and pledged by deposits at bank of the Company (Note 11).

Loans of a subsidiary

As at 30 June 2023, a subsidiary has short-term loans from financial institutions which were promissory notes, totaling Baht 29.42 million. The loans bear interest rates between 4.00% to 4.50% per annum and shall be repaid within August 2023 to March 2024. The loans are pledged by deposits at bank of a subsidiary (Note 11).

18 Lease liabilities

Movements of lease liabilities for the six-month period ended 30 June 2023 are as follows:

	Consolidated	Separate
	financial information	financial information
	Baht	Baht
Opening net book value (Audited) Other non-cash movement	3,893,500	3,173,517
Increase from business acquisition (Note 12.1)	829,468	-
Additions during the period	8,892,250	4,901,950
Interest paid for lease liabilities	201.388	144.589
Cash flows		,
Repayment for lease liabilities	(1,837,287)	(1,185,219)
•		\
Closing net book value (Unaudited)	11,979,319	7,034,837
Lease liabilities - Current portion	6,096,420	3,600,474
Lease liabilities - Non-current portion	5,882,899	3,434,363
	_	
Total	11,979,319	7,034,837

19 Other current liabilities

	Consolidated Separate financial information			
As at	Unaudited 30 June 2023 Baht	Audited 31 December 2022 Baht	Unaudited 30 June 2023 Baht	Audited 31 December 2022 Baht
Value added tax payable Withholding tax payable Undue output value added tax Interest payable Dividend payables	1,938,421 5,048,409 6,690,654 112,320 19,771,896	3,439,219 2,250,612 10,655,225 - 5,100	2,496,420 4,087,864 90,376 5,100	1,111,176 6,801,315 - 5,100
Total	33,561,700	16,350,156	6,679,760	7,917,591

Dividend payables of Baht 19.77 million were dividends which declared to be paid to the former shareholders of a subsidiary. The subsidiary declared the dividend payment before the Group acquired such subsidiary.

20		1
20	Income 1	P- 1-4

	Consolidated		Separate		
	financial inf	formation	financial information		
For the three-month periods ended 30 June	2023	2022	2023	2022	
(Unaudited)	Baht	Baht	Baht	Baht	
Current income tax	1,010,972	6,823,962	-	2,157,933	
Deferred income tax	(13,868,269)	(471,507)	(9,593,494)	(131,773)	
Total	(12,857,297)	6,352,455	(9,593,494)	2,026,160	
	Consoli	dated	Separate		
	financial inf	ormation	financial inf	ormation	
For the six-month periods ended 30 June	2023	2022	2023	2022	
(Unaudited)	Baht	Baht	Baht	Baht	
Current income tax	4,285,590	14,053,860		3,401,559	
Deferred income tax	(24,197,690)	(845,631)	(18,396,952)	(166,294)	
Deferred modifie tax	(24, 131,030)	(040,001)	(10,000,002)	(100,234)	
Total	(19,912,100)	13,208,229	(18,396,952)	3,235,265	

During 2023, the weighted average applicable tax rate for the Group and the Company are 20.02% and 29.30%, respectively (2022: 19.97% and 19.25%, respectively).

21 Share capital and warrants

Movements of share capital for the six-month period ended 30 June 2023 are as follows:

	Authorised Share capital		Issued and paid-up Share capital		Premium on Paid-up capital
	Number of Shares Shares	Ordinary Shares Baht	Number of Shares Shares	Ordinary Shares Baht	Amount Baht
At 1 January 2023 Issue of shares	113,723,684	56,861,842	100,000,000 8,724,244	50,000,000 4,362,122	384,580,000 303,165,659
As at 30 June 2023	113,723,684	56,861,842	108,724,244	54,362,122	687,745,659

On 5 January 2023, the Company acquired Lansing Business Systems Co., Ltd. (Lansing) by issue 8,723,684 ordinary shares at par value of Baht 0.50 per share and registered the issued and paid-up share capital with the Ministry of Commerce on the same day. Since it determined as the business acquisition, using the equity settlement as disclosed in Note 12, the Company has measured the newly issued ordinary shares with fair value. As a result, there was additional paid-up share capital from the acquisition of Lansing totaling Baht 303,148,019.

Warrants

The Company issued warrants on ordinary shares without charge to the Company's existing shareholders which is approved at the Extraordinary Shareholders' Meeting held on 12 October 2022. The first exercise date is on 15 March 2023 and the last exercise date is on 22 January 2025 as follow:

As at 31 December 2022			Decrease	e during the pe	riod		As at 30 June 2023
Outstanding warrant unit	Increase during the period unit	Exercise unit	Exercise ratio for ordinary shares per 1 unit	Issue of ordinary shares during the period Share	Exercise price Baht	Amount Baht	Outstanding warrant unit
-	4,999,928	560	1	560	32	17,920	4,999,368

During the six-month period ended 30 June 2023, 560 units of warrants were issued to purchase ordinary shares of the Company (IIG-W1) to purchase 560 ordinary shares at 32 Baht per unit, totaling Baht 17,920. The Company registered the share subscription with the Ministry of Commerce on 23 March 2023.

22 Related-party transactions

The following are material transactions that were carried out with related parties in an ordinary course of business and in accordance with specific terms and conditions of the contracts.

22.1 Transactions with related parties

Joint venture Service income

Interest income

Management fee income

Administrative expenses

Cost of rendering of services

Transactions with rolated parties					
	Conso	lidated	Sepa	ırate	
	financial ir	nformation	financial in	financial information	
For the three-month periods ended 30 June	2023 2022		2023	2022	
(Unaudited)	Baht	Baht	Baht	Baht	
Subsidiaries					
Dividend income	_	_	13,684,836	_	
Management fee income	_	_	1,728,335	2,336,157	
Interest income	-	_	324,152	33,400	
Cost of rendering of services	-	-	3,903,116	950,000	
Administrative expenses	-	-	2,242,625	1,085,454	
Interest expenses	-	-	-	13,615	
Joint venture					
Service income	150,000	600,000	150,000	600,000	
Management fee income	120,000	403,190	120,000	403,190	
Cost of rendering of services	-	199,589	-	199,589	
Administrative expenses	- 0.000	19,959	- 0.000	19,959	
Interest income	8,309	-	8,309	-	
	Conso	lidatod	Sepa	urato	
	financial ir		financial in		
For the six-month periods ended 30 June	2023	2022	2023	2022	
(Unaudited)	Baht	Baht	Baht	Baht	
Subsidiaries					
Dividend income	-	-	28,684,386	-	
Management fee income	-	-	4,073,487	4,629,079	
Interest income	-	-	630,218	38,301	
Cost of rendering of services	-	-	3,903,116	1,750,000	
Administrative expenses	-	-	3,860,750	2,020,093	
Interest expenses	-	-	-	13,615	

300,000

265,914

8,309

1,200,000

599,593

490,875

49,088

300,000

265,914

8,309

1,200,000

599,593

490,875

49,088

22.2 Outstanding balances arising from services with related parties

The outstanding balances at the end of the reporting period with related parties are as follows:

	Conso		Separate		
	financial ir	nformation	financial information		
	Unaudited	Audited	Unaudited	Audited	
As at	30 June	31 December	30 June	31 December	
	2023	2022	2023	2022	
	Baht	Baht	Baht	Baht	
Cubaidiada					
Subsidiaries				F F00	
Other receivables	-	-	. ==== =	5,562	
Deferred income	-	-	1,785,642	2,204,769	
Accrued service costs	-	-	7,832,307	3,116,705	
Accrued expense	-	-	2,317,098	1,358,881	
Other payables	-	-	657,364	11,864	
Joint venture					
Accrued income	270,000	344,259	270,000	344,259	
Accrued service cost	-	67,330	-	67,330	

22.3 Short-term loans to related parties and related interests

	Consol financial ir		Separate financial information	
As at	Unaudited 30 June 2023 Baht	Audited 31 December 2022 Baht	Unaudited 30 June 2023 Baht	Audited 31 December 2022 Baht
Short-term loans to related parties Subsidiaries Joint venture	2,700,000	Ī	18,000,000 2,700,000	17,633,910
Interest receivables Subsidiaries Joint venture	- 8,309	-	1,205,829 8,309	645,098 -

Movements of short-term loans to related parties for the six-month period ended 30 June 2023 are as follows:

	Consolidated financial information Baht	Separate financial information Baht
Opening book value (Audited) Cash flows Additions	2,700,000	17,633,910 4,700,000
Repayment received	-	(1,633,910)
Closing book value (Unaudited)	2,700,000	20,700,000

Short-term loans to subsidiaries are two short-term loan agreements without collateral. The credit facilities are Baht 40 million with fixed interest rate of 7.50% per annum and Baht 10 million with interest rate at MLR respectively.

Short-term loan to a joint venture is a short-term loan agreement without collateral. The credit facilities are Baht 20 million with interest rate at MLR.

22.4 Key management compensation

Key management includes members of the executive committee (whether management or not). The compensation paid or payable to key management are as follows:

	Consolidated		Separa	
	financial inf	ormation	financial information	
For the three-month periods ended 30 June	2023	2022	2023	2022
(Unaudited)	Baht	Baht	Baht	Baht
Salaries and other short-term				
employee benefits	17,164,259	13.187.650	8,742,600	8,350,150
Other long-term employee benefits	14.626	6.726	3.349	1.994
Post-employment benefits	856,240	533,381	510,463	255,687
Tatal	40.005.405	40 707 757	0.050.440	0.007.004
Total	18,035,125	13,727,757	9,256,412	8,607,831
	Consolie	dated	Separa	ate
	financial inf	ormation	financial info	ormation
For the six-month periods ended 30 June	2023	2022	2023	2022
For the six-month periods ended 30 June (Unaudited)		2022 Baht	2023 Baht	2022 Baht
(Unaudited)	2023			
(Unaudited) Salaries and other short-term	2023 Baht	Baht	Baht	Baht
(Unaudited) Salaries and other short-term employee benefits	2023 Baht 33,169,952	Baht 24,583,402	17,539,500	Baht 14,912,002
(Unaudited) Salaries and other short-term employee benefits Other long-term employee benefits	2023 Baht 33,169,952 18,511	24,583,402 13,868	17,539,500 6,697	14,912,002 4,403
(Unaudited) Salaries and other short-term employee benefits	2023 Baht 33,169,952	Baht 24,583,402	17,539,500	Baht 14,912,002
(Unaudited) Salaries and other short-term employee benefits Other long-term employee benefits	2023 Baht 33,169,952 18,511	24,583,402 13,868	17,539,500 6,697	14,912,002 4,403

22 Contingencies

Bank guarantees issued by the financial institutions

As at 30 June 2023 and 31 December 2022, the Group and the Company had outstanding bank guarantees of services for customers issued by the financial institutions as follows:

Consol		•	Separate		
financial in	financial information		nformation		
Unaudited	Unaudited Audited		Audited		
30 June	31 December	30 June	31 December		
2023	2022	2023	2022		
Baht	Baht	Baht	Bah		
70,554,630	64,355,096	48,817,141	48,741,247		